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Piper, Thomas R. "Cooper Industries, Inc."
Harvard Business School Case 274-116, December
1973. (Revised November 1993 ...

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fend off a take over attempt by H.K. Porter

Company Inc., which controlled 30.5% of
the company's stock. Porter made a cash
tender offer to stockholders. However,
Porter did not get enough stock to take over
Nicholson.

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NOVEMBER 10, 1993 THOMAS R. PIPER
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