

First Sergeant Board Study Guide

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[Joint Ethics Regulation \(JER\)](#), RAND Corporation

“The majority is never right...Who are the people that make up the biggest proportion of the population -- the intelligent ones or the fools?” – Henrik Ibsen Widely regarded as one of the foremost dramatists of the nineteenth century, Norwegian playwright Henrik Ibsen (1828–1906), created realistic plays bringing the social problems of his day to center stage. His dramas portrayed psychological conflict that emphasized character over devious plots, and over critical objection, he deemed the individual more important than the group. In this powerful work, Ibsen does just that, as his main character, Dr. Thomas Stockman, is an enlightened and persecuted minority of one confronting an ignorant, powerful majority. When Dr. Stockman learns that the financially successful baths in his hometown are contaminated, he insists that this popular complex be shut down for expensive repairs. At first, he is thanked, but the next morning, even his brother, who is the town’s mayor, and his closest friends, tell him to retract his statement because the baths are crucial to the town’s economy. When he refuses, Stockman’s home is vandalized, he and his daughter are fired, and he is ridiculed, persecuted, and declared an “enemy of the people” by the townspeople. The doctor stands up to it all, believing that the strongest man is the man who stands alone. In response to the public outcry against him and his play, *Ghosts*, which openly discussed adultery and syphilis, Ibsen faced accusations of being "scandalous," "degenerate," and "immoral."

[Hearings Before the Special Subcommittee on Enlisted Promotion Policy Review, Committee on Armed Services, House of Representatives, Ninetieth Congress, First Session](#) Lulu.com

RAND research conducted in the late 1990s documented differences in rates of promotion and retention among male, female, white, and minority officers in the U.S. military. This volume updates the earlier RAND study, using data from January 1988 through September 2010. It also examines the career progression of women serving in military occupations that are partially closed to them.

Army Leadership and the Profession (ADP 6-22) Business Sergeant Books

A "Dutch-Uncle" approach to advising those who assume "first" command. Written by an Army officer primarily for Army company commanders, the book contains information, suggestions, & insights applicable to other services. A ready reference for the company commander. Identifies tasks to complete & how to set new directions for the company; inspires confidence to command with authority. Includes chapters on military justice & administrative law matters. Comprehensive do's & don'ts of a winning command philosophy.

MTS/PFE Study Guide DIANE Publishing

A classic work of American literature that has not stopped changing minds and lives since it burst onto the literary scene, *The Things They Carried* is a ground-breaking meditation on war, memory, imagination, and the redemptive power of storytelling. *The Things They Carried* depicts the men of Alpha Company: Jimmy Cross, Henry Dobbins, Rat Kiley, Mitchell Sanders, Norman Bowker, Kiowa, and the character Tim O' Brien, who has survived his tour in Vietnam to become a father and writer at the age of forty-three. Taught everywhere—from high school classrooms to graduate seminars in creative writing—it has become required reading for any American and continues to challenge readers in their perceptions of fact and fiction, war and peace, courage and fear and longing. *The Things They Carried* won France's prestigious Prix du Meilleur Livre Etranger and the Chicago Tribune Heartland Prize; it was also a finalist for the Pulitzer Prize and the National Book Critics Circle Award.

[The Things They Carried](#) Lulu.com

Brown Bag Lessons, The Magic of Bullet Writing centers on effective bullet writing and guarantees immediate improvement.

Skillful writing doesn't have to be difficult. No other book approaches writing the way this book does, and no other book teaches these techniques. After reading this book, you will fully understand how to write strong bullets and "why" every word matters. In 2003 the author created a seminar to teach a fair and consistent process to evaluate recognition packages. This seminar transformed an entire organization within six months. Since then, the techniques have decisively transformed the writing, recognition, and promotions of every organization applying them. The practices in this book continue to positively impact the Air Force and sister services through professional military education. In addition, the concepts have helped transitioning service members and college students better communicate acquired capabilities and competencies on their résumés. Read on to discover the "magic" and open your eyes to a brand new way to look at writing. The US Air Force promotion system emphasizes the importance of documenting your very best accomplishments. Under this system, promotion comes from the most recent performance reports, so Airmen must communicate the best accomplishments and not just words that fill the white space. This *Magic of Bullet Writing* will ensure you know how to articulate not just what you are doing but also convey your strongest competencies and capabilities so the promotion board can fully assess your readiness for promotion. Training materials that correspond to the lessons in this book are available for free download at <http://www.brownbaglessons.com>. Are you ready for the magic?

[The Business Sergeant's Field Manual](#) Rowman & Littlefield

Filled with entertaining anecdotes and an insider's knowledge, *Ranger Knowledge* is a must-read for prospective rangers and armchair military enthusiasts everywhere. Written by a former 75th Ranger Regiment soldier, "Marty" will take you inside the

Ranger Assessment and Selection Program and the Special Forces Assessment and Selection Program to teach prospective Special Operations soldiers the ins and outs of each unit's selection program. As someone who also runs a train-up program for soldiers going into the military on Ranger and Special Forces contracts, Marty is uniquely suited to write a program of instruction which walks would-be Special Operations troops through the course and tells them how to get from A to B and achieve their goals in the Special Operations community.

[The Noncommissioned Officer and Petty Officer](#) Stackpole Books

This instruction sets the policy for management of first sergeants and implements AFPD 36-21, Utilization and Classification of Air Force Military Personnel. It applies to all Air Force personnel. This instruction is applicable to RegAF, Air National Guard (ANG) and the Air Force Reserve (AFR). However, selected sections of this publication apply to only specific components as indicated. In collaboration with the Chief of Air Force Reserve and the Director of the Air National Guard, the Deputy Chief of Staff for Manpower, Personnel and Services develops policy for The First Sergeant. This publication may be supplemented at any level; all supplements must be routed to the OPR of this publication for coordination and must be approved by the Human Resource Management Strategic Board (HSB) prior to certification and approval. Refer recommended changes and questions about this publication to the Office of Primary Responsibility (OPR) using the AF form 847, Recommendation for Change of Publication...

[Starship Troopers](#) Stackpole Books

This handbook implements AFPD 36-22, Air Force Military Training. Information in this handbook is primarily from Air Force publications and contains a compilation of policies, procedures, and standards that guide Airmen's actions within the Profession of Arms. This handbook applies to the Regular Air Force, Air Force Reserve and Air National Guard. This handbook contains the basic information Airmen need to understand the professionalism required within the Profession of Arms. Attachment 1 contains references and supporting information used in this publication. This handbook is the sole source reference for the development of study guides to support the enlisted promotion system. Enlisted Airmen will use these study guide to prepare for their Promotion Fitness Examination (PFE) or United States Air Force Supervisory Examination (USAFSE).

[The Women's Army Corps, 1945-1978](#) Stackpole Books

Updated with maps, photographs, and battlefield diagrams, this special fiftieth anniversary edition of the classic history of the Korean War is a dramatic and hard-hitting account of the conflict written from the perspective of those who fought it. Partly drawn from official records, operations journals, and histories, it is based largely on the compelling personal narratives of the small-unit commanders and their troops. Unlike any other work on the Korean War, it provides both a clear panoramic overview and a sharply drawn you were there account of American troops in fierce combat against th.

[Enlisted Soldier's Guide](#) Potomac Books, Inc.

The Congressional Record is the official record of the proceedings and debates of the United States Congress. It is published daily when Congress is in session. The Congressional Record began publication in 1873. Debates for sessions prior to 1873 are recorded in *The Debates and Proceedings in the Congress of the United States (1789-1824)*, the *Register of Debates in Congress (1824-1837)*, and the *Congressional Globe (1833-1873)*

[TC 3-21.5 Drill and Ceremonies](#) Penguin

After years out of print, this new and redesigned book brings back the best and most complete history of the Women's Army Corps. Loaded with history, tables, charts, statistics, photos, personalities, and many useful appendices (including a history of WAC uniforms), *The Women's Army Corps, 1945-1978* is must reading for anyone who served those years in the Army as well as for those who want a complete history of the modern-day military. Author Bettie Morden served from 1942-1972 and she used her experience and access to people and records to compile the definitive reference work. Col. Morden is a graduate of the WAC Officers' Advanced Course (1962); Command and General Staff College (1964); and the Army Management School (1965). She has been awarded the Distinguished Service Medal, the Legion of Merit, the Joint Service Commendation Medal, and the Army Commendation Medal with Oak Leaf Cluster.

[The Air](#) St. Martin's Press

The Air focuses upon telepathic communication and its influence upon two teenagers, Schuyler Ballantine and Julie Crystal Flowers, as they mature into adulthood. A concept called air phenomena illustrates Schuyler's telepathic gift. Due to his air phenomena, Julie along with the rest of the world views his entire life via telepathic communication. Schuyler is "The Air" and whatever he sees, hears, feels, and thinks is transmitted throughout her mind along with everyone else's mind. Schuyler and Julie use his telepathic gift to communicate to one another even if geographically separated. Storyline involves how guidance from Julie's telepathic transmission prepares Schuyler to accomplish goals through his senior year at a Kentucky high school, an Army assignment in Korea, and pharmacy employment after military discharge. Later, focus is directed toward Julie as a college student athlete. She is a drama student and basketball player at a small university nearby her hometown in Louisiana. With Schuyler discharged from the Army and in attendance at her games, Julie's basketball career takes center stage as her school challenges the basketball world at a national tournament.

[Soldier's Study Guide](#) Independently Published

ADP 6-22 describes enduring concepts of leadership through the core competencies and attributes required of leaders of all cohorts and all organizations, regardless of mission or setting. These principles reflect decades of experience and validated scientific knowledge. An ideal Army leader serves as a role model through strong intellect, physical presence, professional

competence, and moral character. An Army leader is able and willing to act decisively, within superior leaders' intent and purpose, and in the organization's best interests. Army leaders recognize that organizations, built on mutual trust and confidence, accomplish missions. Every member of the Army, military or civilian, is part of a team and functions in the role of leader and subordinate. Being a good subordinate is part of being an effective leader. Leaders do not just lead subordinates--they also lead other leaders. Leaders are not limited to just those designated by position, rank, or authority.

The First Sergeant - Air Force Instruction 36-2113 DIANE Publishing

This work is a collection of observations, insights, and advice from over 50 serving and retired Senior Non-Commissioned Officers. These experienced Army leaders have provided for the reader, outstanding mentorship on leadership skills, tasks, and responsibilities relevant to our Army today. There is much wisdom and advice "from one leader to another" in the following pages.

Soldier's Book Gildan Media LLC aka G&D Media

Committee Serial No. 38. Investigates armed services promotion requirements and procedures, and the alleged inadequacy of present promotion system. Includes report by Secretary of Navy: "Report of the Secretary of the Navy's Task Force on Navy/Marine Military Personnel Retention" (Jan. 25, 1966, p. 6531-6591).

Noncommissioned Officers' Manual HarperCollins

The Noncommissioned Officer and Petty Officer BACKBONE of the Armed Forces. Introduction The Backbone of the Armed Forces To be a member of the United States Armed Forces--to wear the uniform of the Nation and the stripes, chevrons, or anchors of the military Services--is to continue a legacy of service, honor, and patriotism that transcends generations. Answering the call to serve is to join the long line of selfless patriots who make up the Profession of Arms. This profession does not belong solely to the United States. It stretches across borders and time to encompass a culture of service, expertise, and, in most cases, patriotism. Today, the Nation's young men and women voluntarily take an oath to support and defend the Constitution of the United States and fall into formation with other proud and determined individuals who have answered the call to defend freedom. This splendid legacy, forged in crisis and enriched during times of peace, is deeply rooted in a time-tested warrior ethos. It is inspired by the notion of contributing to something larger, deeper, and more profound than one's own self. Notice: This is a printed Paperback version of the "The Noncommissioned Officer and Petty Officer BACKBONE of the Armed Forces". Full version, All Chapters included. This publication is available (Electronic version) in the official website of the National Defense University (NDU). This document is properly formatted and printed as a perfect sized copy 6x9".

Decisions of the United States Court of Military Appeals iUniverse

FM 21-11 1943: Basic field manual, first aid for soldiers.(OBSOLETE) "The purpose of this manual is to teach the soldier what he can do for himself or a fellow soldier if injury or sickness occurs when no medical officer or Medical Department soldier is nearby. Information is also given concerning the use of certain supplies which are for the purpose of helping to keep well. This field manual addresses wounds, fractures/dislocations/ sprains, common emergencies and health measures, effects of severe cold and heat, measures for use in the jungle/tropics and in aircraft and tank injuries, transportation of sick and injured, war gases, and description and uses of first-aid kits and packets.

Marine Corps Reserve Administrative Management Manual (MCRAMM). Lulu.com

In Robert A. Heinlein's controversial Hugo Award-winning bestseller, a recruit of the future goes through the toughest boot camp in the Universe—and into battle against mankind's most alarming enemy... Johnnie Rico never really intended to join up—and definitely not the infantry. But now that he's in the thick of it, trying to get through combat training harder than anything he could have imagined, he knows everyone in his unit is one bad move away from buying the farm in the interstellar war the Terran Federation is waging against the Arachnids. Because everyone in the Mobile Infantry fights. And if the training doesn't kill you, the Bugs are more than ready to finish the job... "A classic...If you want a great military adventure, this one is for you."—All SciFi

An Enemy of the People

The ideal how-to reference for soldiers who want to attain rank in the service, this guide has been revised and updated with the latest requirements for all promotions including NCO, warrant, and commissioned officers. • Advice and proven techniques for improving duty performance and increasing promotion points • Samples of forms and formats for applying for promotion and appearing before promotion boards • Practical hands-on advice for overcoming all the major obstacles to any promotion • Up-to-date information on the latest changes to getting ahead, including recent promotion system overhauls for SGT and SSG

The Defence of Duffer's Drift

Updated edition of the essential guide for enlisted soldiers in the U.S. Army This military reference guide, completely revised for the current army, is targeted at young men and women who have enlisted in the U.S. Army or are thinking about doing so. The book is a must-have resource for a successful career or tour as an American soldier and covers duties and responsibilities, promotion and career opportunities, real-world issues, customs and traditions, uniforms and insignia, pay and benefits, physical fitness, and personal and family matters.