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The first critique of this paper to appear, When a Bazaar is Not a Bazaar, was thought-provoking but (IMO) basically wrongheaded. There is better commentary available, and a very thoughtful critique in Beyond the Cathedral, Beyond The Bazaar. The Linux Storm attempts to situate this paper within a larger analysis.

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inable to cathedral-builders. By mid-1996 I thought I was beginning to understand. Chance handed me a perfect way to test my theory, in the form of an open-source project that I could consciously try to run in the bazaar style. So I did – and it was a signifi cant success. This is the story of that project. I'll use it to propose some apho-

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The fact that this bazaar style seemed to work, and work well, came as a distinct shock. As I learned my way around, I worked hard not just at individual projects, but also at trying to understand why the Linux world not only didn't fly apart in confusion but seemed to go from strength to strength at a speed barely imaginable to cathedral-builders.

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