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When the Space Shuttle Challenger exploded on January 28, 1986, millions of Americans became bound together in a single, historic moment. Many still vividly remember exactly where they were and what they were doing when they heard about the tragedy. In *The Challenger Launch Decision*, Diane Vaughan recreates the steps leading up to that fateful decision, contradicting conventional ...

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Challenger's fatal launch was more than just a hardware failure, it was the result of many decisions over the entire life of the shuttle program that resulted in a potentially fatal flaw from being viewed as what it truly was.

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The Challenger Launch Decision Risky
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Technology, Culture, and Deviance at NASA.
By Diane Vaughan. ... the Commission
incrementally laid the groundwork for what

became the historically accepted explanation of the Challenger launch decision: production pressures and managerial wrongdoing.

The Challenger Launch Decision: Risky Technology, Culture ...

The loss of the Space Shuttle Challenger in 1986 is usually ascribed to NASA's decision to accept a safety risk to meet a launch schedule. Vaughan, a professor of sociology at Boston College, argues instead that the disaster's roots are to be found in the nature of institutional life.

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A model of root cause analysis on a system-wide scale, Vaughan ' s analysis of the Challenger crash looks beyond the widely held belief that pressure from NASA management to meet a launch schedule contributed to the decision to bypass multiple internal warnings.

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In her sociological work *The Challenger Launch Decision: Risky Technology, Culture, and Deviance at NASA* (1996), Diane Vaughan, a professor of sociology at

Columbia University, seeks to explain the Challenger disaster by analyzing the corporate culture at NASA. Vaughan's analysis is regarded as a significant contribution to the sociology of complex organizations, in particular, for its ...

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The Challenger Launch Decision: Risky Technology, Culture ...

In her book The Challenger Launch Decision: Risky Technology, Culture, and Deviance at NASA, author Diane Vaughan investigates the series of events leading to the ill-fated Challenger launch decision from a new perspective. She rejects the prevalent explanations of the cause of the accident

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The Challenger Launch Decision Summary | SuperSummary

POLICY DECISIONS, RISKY WORK, AND THE CHALLENGER TRAGEDY Diane Vaughan he Challenger launch decision often is used in business schools and management training seminars as a classic exemplar of how-not-to- do-it. Depending on how the cause of the decision failure is portrayed, however, the lessons for administrators change. In the months follow-

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